

FY2025 Annual and Special Meeting of Shareholders

Agenda

Date

Wednesday, August 13, 2025, 11:00 a.m. ET

Hybrid AGM

Live webcast: <https://meetings.lumiconnect.com/400-779-914-351>

In person: 1250 René-Lévesque Blvd W, suite 3610, 36th floor, Montreal, Quebec H3B 4W8

1. Preamble
2. Agenda
3. Forward-Looking Statements
4. Call to Order
5. Constitution of Meeting
6. Appointment of Scrutineer
7. Establishment of Quorum
8. Meeting Regularly Constituted
9. Technical Features and Voting
10. Minutes of 2024 Annual Meeting
11. Financial Statements and Auditors' Report
12. Election of Directors
13. Appointment of Auditors
14. Advisory Vote on Executive Compensation
15. Approval of Amendments to the General By-law of CAE Inc.
16. Last Call for Voting
17. Voting Results
18. Chair of the Board's, CEO's and Incoming CEO's Address
19. Shareholder Question Period
20. Termination of Meeting