



Annual Meeting of Shareholders

Wednesday, August 11, 2021

Welcome to CAE Inc.'s Annual Meeting of Shareholders. The Directors and Officers of the Company appreciate your interest and participation.

Agenda

1. Agenda
2. Forward-Looking Statements
3. Call to Order
4. Constitution of Meeting
5. Appointment of Scrutineer
6. Establishment of Quorum
7. Meeting Regularly Constituted
8. Technical Features and Voting
9. Minutes of 2020 Annual Meeting
10. Financial Statements and Auditors' Report
11. Election of Directors
12. Appointment of Auditors
13. Advisory Vote on Executive Compensation
14. Renewal and Amendment of the Rights Plan
15. Last Call for Voting
16. Voting Results
17. President and CEO's Address to Shareholders
18. Shareholder Question Period
19. Termination of Meeting

Only qualified CAE shareholders, or their duly appointed proxyholder, may vote or address the meeting. Shareholders or proxyholders are asked to hold remarks and questions until the shareholder question period.