

Hélène V. Gagnon Vice President, Public Affairs and Global Communications

Hélène V. Gagnon is Vice President, Public Affairs and Global Communications at CAE since February 2015. She manages CAE's reputation and strengthens relationships and communications with key internal and external stakeholders worldwide, including CAE's 8,500 employees, media, communities and governments.

Prior to her appointment at CAE, Ms. Gagnon worked for 11 years at Bombardier, the last eight as Vice President, Public Affairs, Communications, Corporate Social Responsibility and Achieving Excellence System for Bombardier Aerospace, the third largest civil aircraft manufacturer. From 2003 to 2007 she was Senior Director of Public Affairs at Bombardier Transportation.

She began her career in 1995 with the law firm Fasken as a specialist in environmental law. In 2000, she joined mining and metallurgy multinational Noranda Inc./ Falconbridge Limited (now known as Glencore) as Director of Public and Corporate Affairs for Québec.

Ms. Gagnon chaired the Board of Directors of Aéro Montréal, Greater Montréal's Aerospace Cluster, from June 2015 to June 2018. She acted as Chair of the Aerospace Industries Association of Canada's Board of Directors (AIAC) in 2012-2013. She is a member of the Board of Directors of Aéroports de Montréal (ADM) since September 2014. She was appointed as an independent member of the Board of Directors of Hydro Québec in April 2015 and as a member of the Canadian American Business Council in September 2017. Ms. Gagnon has always been very active in the community. She has been involved in more than 50 organizations over the last 23 years including government advisory boards, pressure groups, cultural and charity organizations and business associations and was appointed to more than 25 Boards of Directors.

She has been a speaker or panelist around the world on topics such as environmental policy, corporate social responsibility, public policy issues, crisis management, issue management and social media. She has garnered 60 scholarships, awards, distinctions and excellence prizes notably, the prestigious Canada's Most Powerful Women Top 100[™] award from the Women Executive Network in 2007.

A graduate of McGill University with a degree in Civil Law (B.C.L.) and Common Law (LL.B.), Ms. Gagnon also holds a Master's degree in Public Administration and Public Policy from the London School of Economics (M.Sc). She is a member of the Québec Bar and also holds the title of Accredited in Public Relations (APR) from the Canadian Public Relations Society.

